



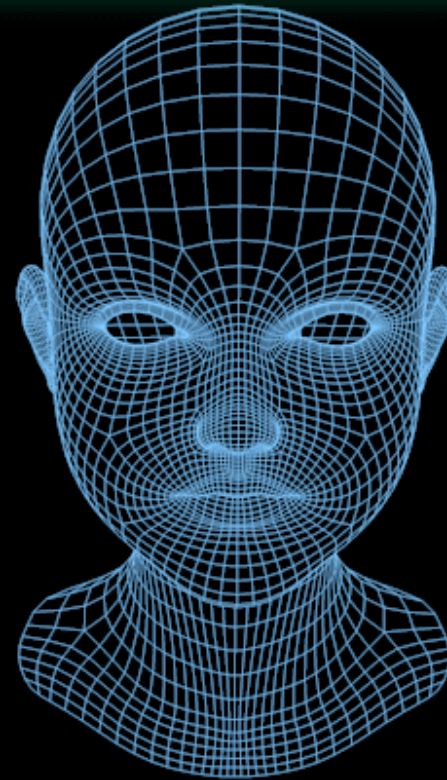


**A STRUCTURE FOR EFFECTIVE
INTELLIGENCE ANALYSIS
IN
LOCAL LAW ENFORCEMENT**



Learning Objectives

- What is Intelligence
- Structure and the FPD Intel Unit
- Products and Communications
- Summary and Lessons Learned





Fishers Police Department (FPD)

- ❑ Fishers, Indiana borders Indianapolis to the Northeast
- ❑ Fishers' population is estimated at just over 100k
- ❑ FPD is made up of 120 sworn and 17 civilian staff





What is Intelligence

“*Intelligence is information gathered within or outside the U.S. that involves threats to our nation, its people, property, or interests; development, proliferation, or use of weapons of mass destruction; and any other matter bearing on the U.S. national or homeland security. Intelligence can provide insights not available elsewhere that warn of potential threats and opportunities, assess probable outcomes of proposed policy options, provide leadership profiles on foreign officials, and inform official travelers of counterintelligence and security threats.*”

- Office of the
Director of National Intelligence

The above definition from *ODNI* defines Intelligence *based on their mission*, but Intelligence can have multiple applications:

Business Intelligence

Military Intelligence

Political Intelligence

Homeland Security Intelligence

Criminal Intelligence

Market Intelligence

For all these applications, Intelligence can be defined as:

“**Information vetted and analyzed to provide a decision-making advantage.**”



What is Intelligence

“ Reports that say that something hasn't happened are always interesting to me, because as we know, there are known knowns; there are things we know we know. We also know there are known unknowns; that is to say we know there are some things we do not know. But there are also unknown unknowns- the ones we don't know we don't know. ”

- Donald Rumsfeld, Secretary of Defense (former)

- ✓ The objective of Intelligence is to deliver better clarity on the “unknown” in our areas of responsibility
- ✓ Intelligence provides judgements about the “unknowns” through information collection and analysis

Intelligence can be better characterized by the **analytic thinking techniques** used on information that is collected **and** the **output**.

So, what does creating Intelligence look like?



What is Intelligence

Critical Thinking Techniques

Analysis of Competing Hypothesis



Red Team



Devils Advocate



Pair Rankings





What is Intelligence

Analytical Processes

Data Analysis / Trends



Social Network Analysis /
Link Analysis



Location Pattern Analysis
/ Hot Spots / Risk Terrain



Temporal Analysis



Phone Analysis





What is Intelligence

Intelligence *IS NOT* defined *ONLY* by:

- the use of covert tactics,
- handling of, or access to, “secret” or “sensitive” material,
- the types of data or information sources used (i.e. social media),
- or any specific offense types (i.e. gangs, drugs, homeland security, etc).

Intelligence *IS* found in **outputs** or products:

- analytic judgements related to criminal activity (i.e. what is “likely”, “possibly” or “probably” occurring),
- forecasts of possible outcomes or implications,
- possible roles of persons, places, or things in criminal activity,
- or explanations of crime trends or patterns.

Intelligence IS about answering questions.



What is Criminal Intelligence

“ Information vetted and analyzed to provide a decision-making advantage *for law enforcement.*”

Criminal Intelligence is simply Intelligence as defined above *with a criminal nexus*. Criminal Intelligence can be used at a police department to direct or support investigations, tactical situations, operations, or strategic missions.

Intelligence provides judgements about an unknown situation and may provide direction or lead to an investigation, but the primary objective of intelligence is NOT evidentiary information for a case or probable cause.

Criminal Intelligence is about providing knowledge about the criminal threats in our area of responsibility.



How to Conduct Intelligence

Intelligence can be accomplished through a process called the **Intelligence Cycle**. The 5 Phases of the Intel Cycle, shown in the graphic to the right, and the roles of FPD in each of those phases is covered in the following slides.



CENTRAL
INTELLIGENCE
AGENCY



Planning and Direction (or establishing the intelligence requirements for the consumer of intelligence):

The opening stage for the intelligence cycle, planning and direction serves as the springboard from which all intelligence activities are launched. The direction portion will most often come first, whereby the consumer of intelligence issues a requirement for a specific product—a report, graphic, or, at times, raw intelligence. From that, the intelligence organization being tasked will plan its activity.

FPD Roles

Command: Establish strategic priorities

Officers/Supervisors: Guide the direction based on strategic priorities and current activity

Intel Unit: Plan threat stream focus and product development based on direction





Collection (or gathering the raw data required to produce a product): Collection is accomplished by using a variety of available law enforcement intelligence sources including, but not limited to, human intelligence, communications (social media, phones, jail calls), tips, reports, maps, trend analysis, field interviews, logical database inquiries, other jurisdictions' reports, bulletins etc.

Collected information is not yet intelligence until it has been vetted, analyzed, and communicated.

FPD Roles

Command: N/A

Officers/Supervisors: Collector, collect street-level information based on direction and threat streams

Intel Unit: Collector, collect information from multiple LE sources based on direction and threat streams





What is Criminal Intelligence

The purpose of **Collection** for reports or investigations is different than the purpose for collecting info for Intelligence.

If a situation ***prompts a question*** related to suspicion of criminal activity, but not necessarily evidence of criminal activity, then it is a possible opportunity for **Collection**.

Intelligence provides judgements about an unknown situation and may provide direction or lead to an investigation, but the primary objective of intelligence is NOT evidentiary information for a case or probable cause.

Another opportunity for **Collection** is if the observation or question is ***part of the larger FPD Intel mission***. The role of the FPD Intelligence Unit and the larger FPD Intel mission is described in the following slides.



YouTube

Search



Billy likes to drink soda(Billy Madison clip)

153,291 views · Oct 24, 2009

411 DISLIKE SHARE DOWNLOAD SAVE ...



Processing (or converting the raw data into a comprehensible form for use in the finished product): Processing and exploitation involve the use of highly trained, specialized personnel and equipment to turn the data into usable and understandable information. Translation, decryption, and interpretation of film and imagery are only a few examples of the methods used to process film, magnetic, and other media that collect and store data.

FPD Roles

Command: N/A

Officers/Supervisors: Processor, information sharing

Intel Unit: Processor, analysts will conduct data and information cleaning, organizing, and categorizing based on direction and threat streams





Analysis and Production (or integrating, evaluating, analyzing, and preparing processed information for the finished product): Analysis and production require highly trained, specialized personnel—analysts—to give meaning and priority to the information. Synthesizing the processed information into actionable finished intelligence makes the information useful to the customer. It is important to note, however, that in some cases, the cycle may skip this stage; for example, when the consumer of intelligence needs only the factual reporting or raw imagery.

FPD Roles

Command: N/A

Officers/Supervisors: Production, verify or validate information

Intel Unit: Analysis and Production, analysts develop product(s) for the consumer(s) based on the collected information and analysis





Dissemination (or delivering the finished product to the consumer who requested it and to others as applicable): Consumers of intelligence receive the finished product, usually electronically through websites (the Hub/Police/Intel Unit Information Sharing) or e-mail, though sometimes hardcopy. We refer to the final product as finished intelligence, and after it is disseminated, *new intel gaps may be identified to prompt the intelligence cycle to begin again.*

FPD Roles

Command: Consumer, digest the intelligence to support operational, strategic, or policy decisions

Officers/Supervisors: Consumer, digest the intelligence to support tactical or operational decisions. Identify and provide feedback about any intel gaps.

Intel Unit: Disseminator, disseminate the intelligence product(s), request and collect feedback





Structure and the FPD Intel Unit

The FPD Intel Unit staffs 1 LT, 1 Detective, & 4 civilian analysts. The Intel Unit performs 3 primary functions: **Crime Analysis, Investigative Support, & Intelligence.**

Investigative Support

- Surveillance
- Backgrounds / Profiles
- Social media queries
- Address verification
- Debriefs/Interviews
- Phone Dumps (Cellebrite)
- Associations
- Attempts to ID
- Jail Calls
- Suspect leads
- Deconfliction
- Fugitive tracking

Crime Analysis

- Trend Analysis (COP Bulletin)
- Density Mapping
- Phone Cell Site Analysis (ZetX)
- Social Network Analysis
- Pattern Analysis
- Situational Awareness (COP Bulletin)
- Temporal Analysis (Time of day/Day of week)
- Link Analysis
- Strategic Analysis (Annual reports, stats)
- M.O. Identification

UNCLASSIFIED/LAW ENFORCEMENT SENSITIVE

FISHERS POLICE DEPARTMENT INTELLIGENCE UNIT
4 Municipal Drive
Fishers, Indiana 46038

FPD Bulletin No. 23-06-6COP
Officer/Analyst ID: 3180

Common Operating Picture (COP)

MONTHLY BULLETIN
June 2023

This product was produced by the FPD Intelligence Unit to enhance situational awareness by sharing information regarding crime series, patterns, emerging trends, tips or incidents impacting the City of Fishers. Officers with information that supplements or conflicts with this bulletin should contact FPDIntel@fishers.in.us.

Vehicle Information
 Person / Situation
 Location Information

CRIME DATA SNAPSHOT
Overview of year to date (YTD) crime levels compared to last year (LY) and the prior 5-year average, highlighting which District is showing the greatest increase or decrease this month. This snapshot is intended to provide a quick reference of where the city is at regarding certain crimes being tracked by FPD Intel.

	THEFT	BURGLARY	DRUG	AUTO THEFT	FRAUD
2023 YTD (June)	282 (45%) ↓15%	14 (1) ↓25%	78 (16) ↓25%	32 (7) ↓5%	181 (31) ↓5%
LY YTD (LY June)	324 (52)	22 (3)	93 (15)	33 (6)	191 (41)
5YR YTD AVG	292 (25%)	19 (25%)	113 (32%)	26 (25%)	182
DISTRICT Δ	D5 ↓	-	D2 ↑	CITYWIDE ↑	D6 ↑

ACTIVITY MAP
(U) Click the map image to access the interactive Fisher's CityProtect Map for detailed information on the past 30 day's criminal activity.

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Structure and the FPD Intel Unit

The Common Operating Picture (COP) Bulletin

- Trend Analysis
- Situational Awareness

Year	Weight
2017	1
2018	2
2019	3
2020	4
2021	5
0	0

Offense	Area	Weighted Avg	Normal Range	2018	Z-Score
High These offenses are unusually high. Patterns or series may be at work in these areas.					
Theft	FIS3	3.07	3-3	10	27.86
Drug	FIS3	1.13	1-2	5	6.69
Normal These offenses are within the normal range for this area and time period.					
Theft	FIS1	5.53	3-8	6	0.22
Drug	FIS4	3.67	1-6	4	0.14
Low These offenses are unusually low in these areas.					
Theft	FIS2	8.07	2-14	2	-1.04
Theft	FIS4	10.4	9-12	6	-3.93

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FISHERS POLICE DEPARTMENT INTELLIGENCE UNIT
4 Municipal Drive
Fishers, Indiana 46038

FPD Bulletin No. 23-06-6COP
Officer/Analyst ID: 3180

TREND ANALYSIS

Rolling 30-day analysis of Burglary, Theft, MVT, Fraud & Drug-related cases by District compared to the previous 5 years of data. If a trend is identified, any patterns and actionable information will be provided below.

(U//LES) Trend analysis shows **MOTOR VEHICLE THEFTS** with a significant increase **CITYWIDE** over the projected number of cases. Recent trends in Indianapolis of juveniles stealing **KIA and Hyundai** vehicles has started to spread into the Fishers AOR. Yesterday (29 June) a crew of likely juveniles from Indy hit Fishers targeting Hyundais with successfully taking one (23-28777) in addition to an attempt on a different Hyundai, with the steering column peeled (23-28743). Other TFVs during this timeframe are also probably related. Intel identified a possible suspect and FPD is actively investigating.

(U//LES) The increase of **KIA and Hyundai** thefts in Indianapolis is a result of a social media trend originating in **Milwaukee (WI)** demonstrating how people can hotwire KIA and Hyundai vehicles by using a USB charging cable. Individuals are able to easily steal these vehicles by breaking the plastic off the steering column and dismantling the key slot. A USB cable is used to turn the ignition and start the vehicle. This trend is probable to continue in the Fishers AOR throughout 2023. See the attached IMPD "Kia Boyz" Motor Vehicle Thefts Bulletin for more details.



(U//LES) Stripped Column - Milwaukee PD

(U//LES) USB Plugged into Stripped Column - Source: IMPD



The FPD Intelligence Unit

This training does not cover the Crime Analysis and Investigative Support functions of the Intel Unit

Intelligence

FPD direction, established in the Intel Cycle, is filtered into the Intel Unit's **Threat Stream Strategy**. The Threat Stream Strategy is broken into 4 general areas of focus, or "threat desks". Each "Threat Desk" has multiple threat streams based-on FPD direction, but can change based on command priorities, emerging threats and/or new information collected by officers.





Structure and the FPD Intel Unit

Current Threat Streams

- **Thefts from Vehicles Trends**
- **Catalytic Converter Thefts**
- **Organized Crime**
 - *Felony Lane Gang (FLG)*
 - *South American Theft Groups (SATG)*
 - *Houston-based ATM Thefts*
- **Auto Thefts**
 - *"Kia Boyz"*
 - *Dodge SRTs*

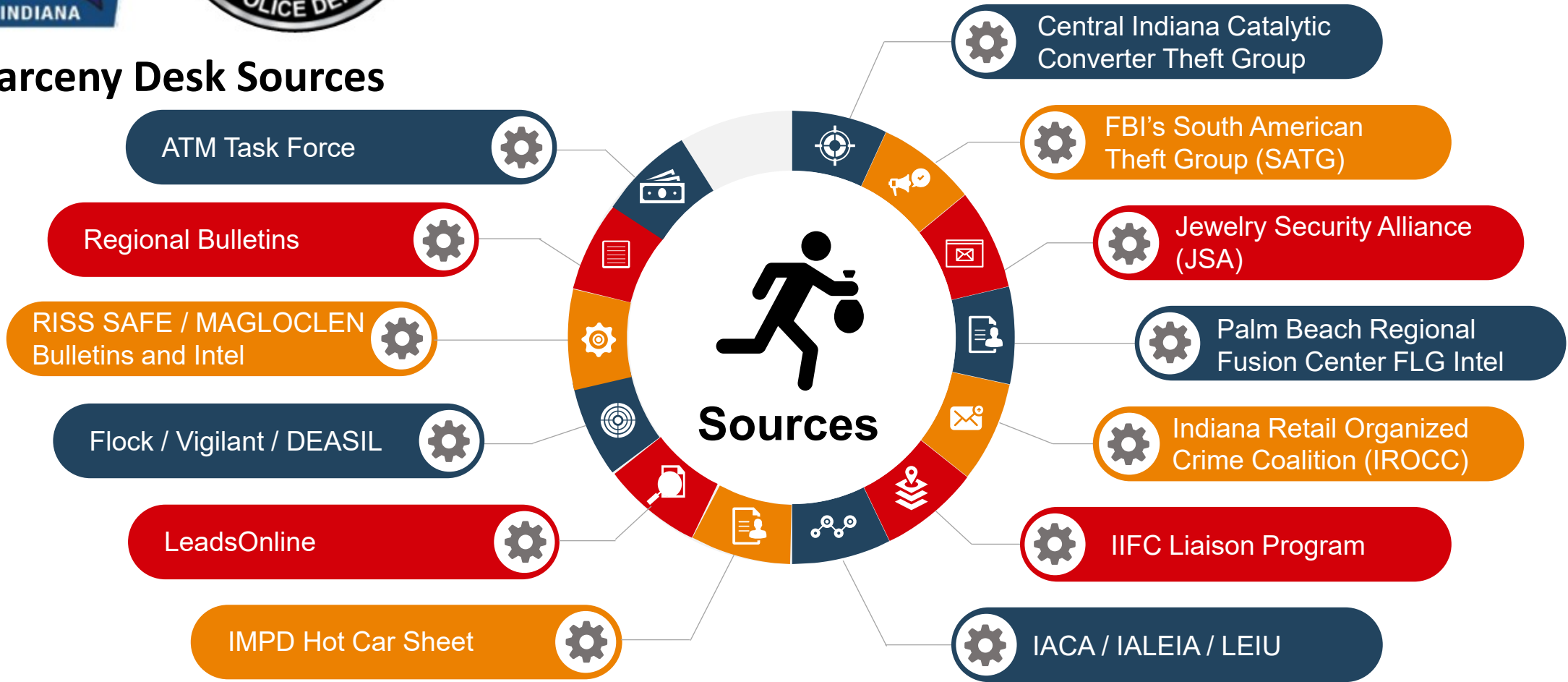


Mission Statement

*"The Larceny Desk will proactively monitor, collect, analyze and disseminate information and intelligence on current or emerging threats associated with **larceny, burglary or robbery** in the City of Fishers. The Larceny Desk will aim to serve as a subject matter expert for larceny-related trends in Fishers, as well as relevant regional and national trends. The Larceny Desk will also provide investigative support to any cases associated with larceny, burglary or robbery in the City of Fishers, as needed."*



Larceny Desk Sources





Structure and the FPD Intel Unit

Current Threat Streams

- **School Threats**
- **Government Threats**
 - *Facilities and/or Persons*
- **Special Events**
 - *Protests/Civil Unrest*
 - *OIS/Controversial Trials*
- **Emerging National Threats**
 - *Outlaw Motorcycle Gangs*
 - *Mass Shootings*

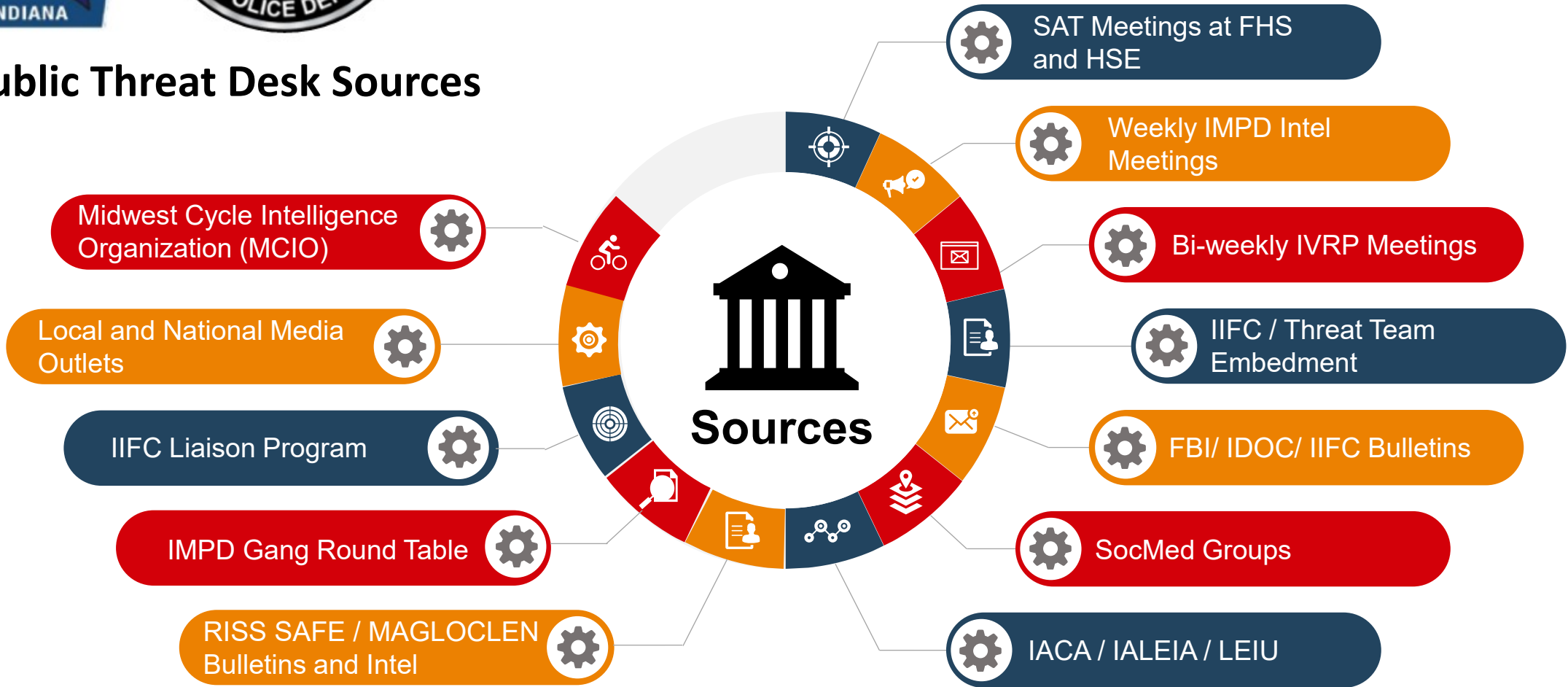


Mission Statement

*"The Public Threat Desk actively monitors and analyzes current and emerging **threats against schools, special events, and government facilities and/or persons.** Information and intelligence is disseminated for the threats that will possibly affect the City of Fishers; including emerging regional and national threats that may cause an overreaching impact or sentiment. The Public Threat Desk works all tips and/or case investigations involving various threats to serve as a subject matter expert in these trends."*



Public Threat Desk Sources





Structure and the FPD Intel Unit

Current Threat Streams

- Emerging Drug Trends
- Persistent Drug Types
- Overdoses
- Concealment Methods

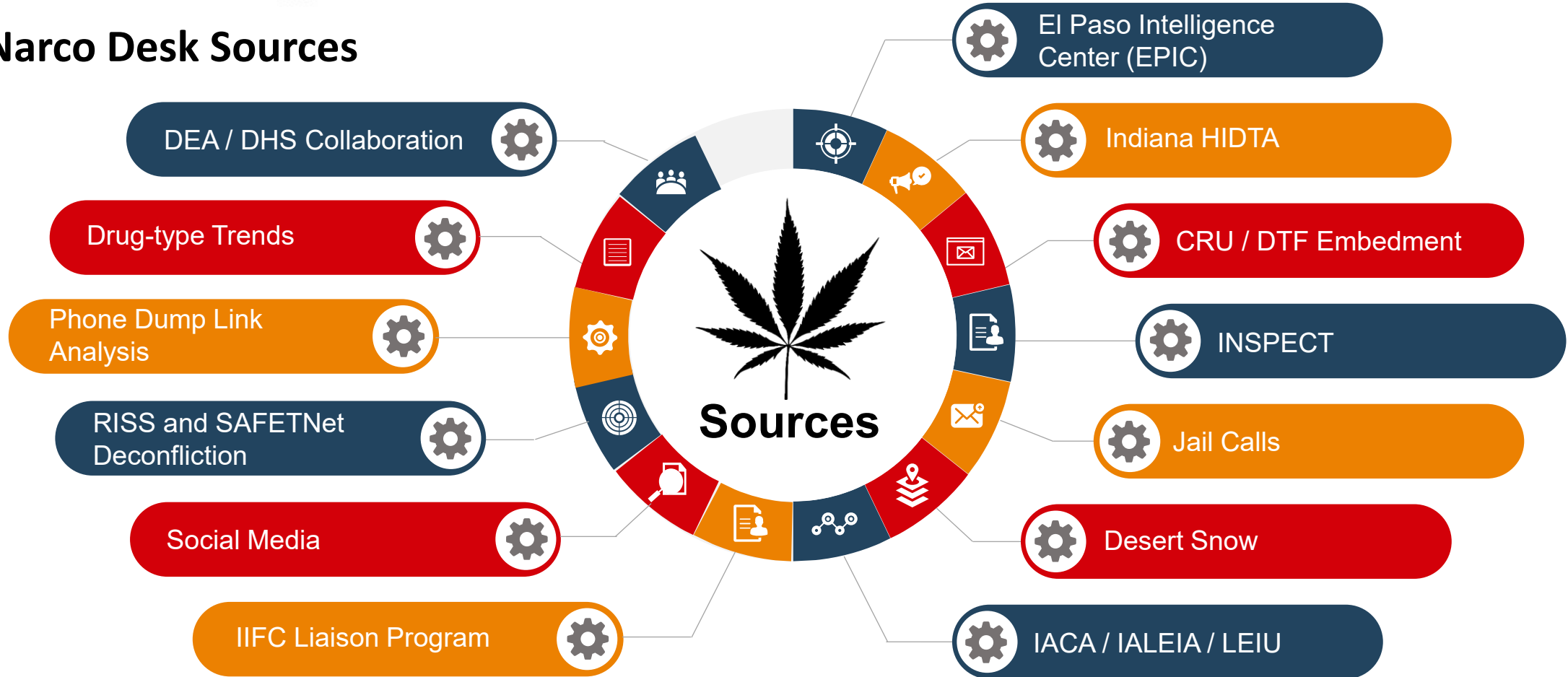


Mission Statement

*“The Narcotics Desk of the Fishers Police Department aims to collect, analyze, and disseminate strategic and operational intelligence in real-time; with efforts to support and collaborate with our Federal, state, and local partners. The Narco Desk also provides long-range identification and analysis of **emerging and/or anticipated drug trends** as to develop efficient and effective law enforcement targeting strategies.”*



Narco Desk Sources





Structure and the FPD Intel Unit

Possible Threat Streams

- **Threats to life**
 - *Retaliations*
- **Gangs/Groups**
- **Illegal Possessions**
 - *Prohibited Persons*
 - *Illegal Conversion Devices*
- **Shooting Trends**



Analyst assigned to the *Indianapolis Metropolitan Police Department - Indiana Crime Gun Task Force (IMPD - ICGTF)*

- NIBIN
- Fishers Nexus

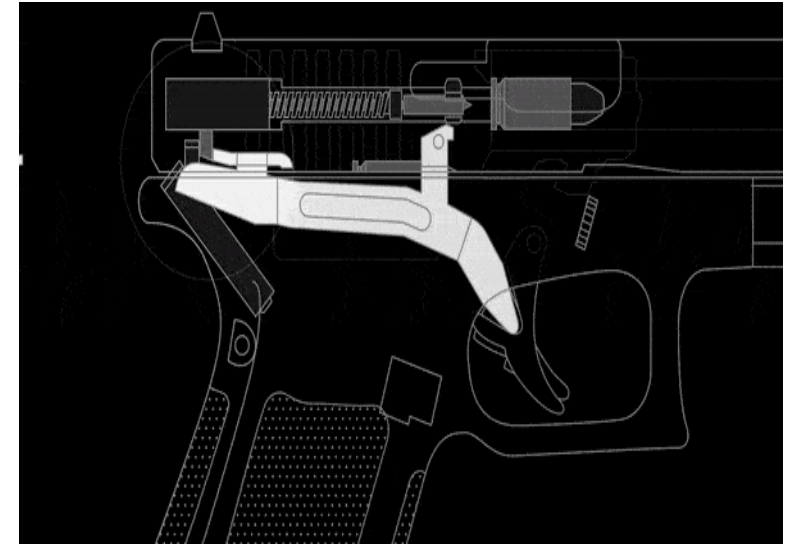
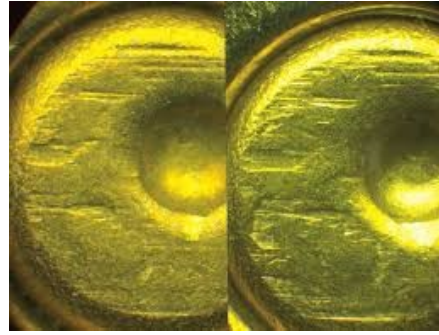
Fishers has had 9 NIBIN leads YTD. Indianapolis has had over 2000 and counting. Most Fishers leads connect to IMPD cases.



Crime Gun Desk & IN Crime Guns Task Force

Goals

- Identify related shooting incidents
- National Integrated Ballistic Information Network (NIBIN)
- NIBIN leads generated, assigned to analyst and case agent
- Analyst investigates lead, organizes information, and sets “tier” based on actionable intel
- Case agent and analyst collaborate to build case
- Case agent and other ICGTF detectives implement op plans leading to arrests. Federal partners can assist with federal vs state charges when applicable.
- Disrupt cycle of violence by identifying and arresting serial shooters.



As of October 28, 2022, ICGTF has seized more than 300 firearms, and made nearly 400 arrests.



Intel Unit Detective

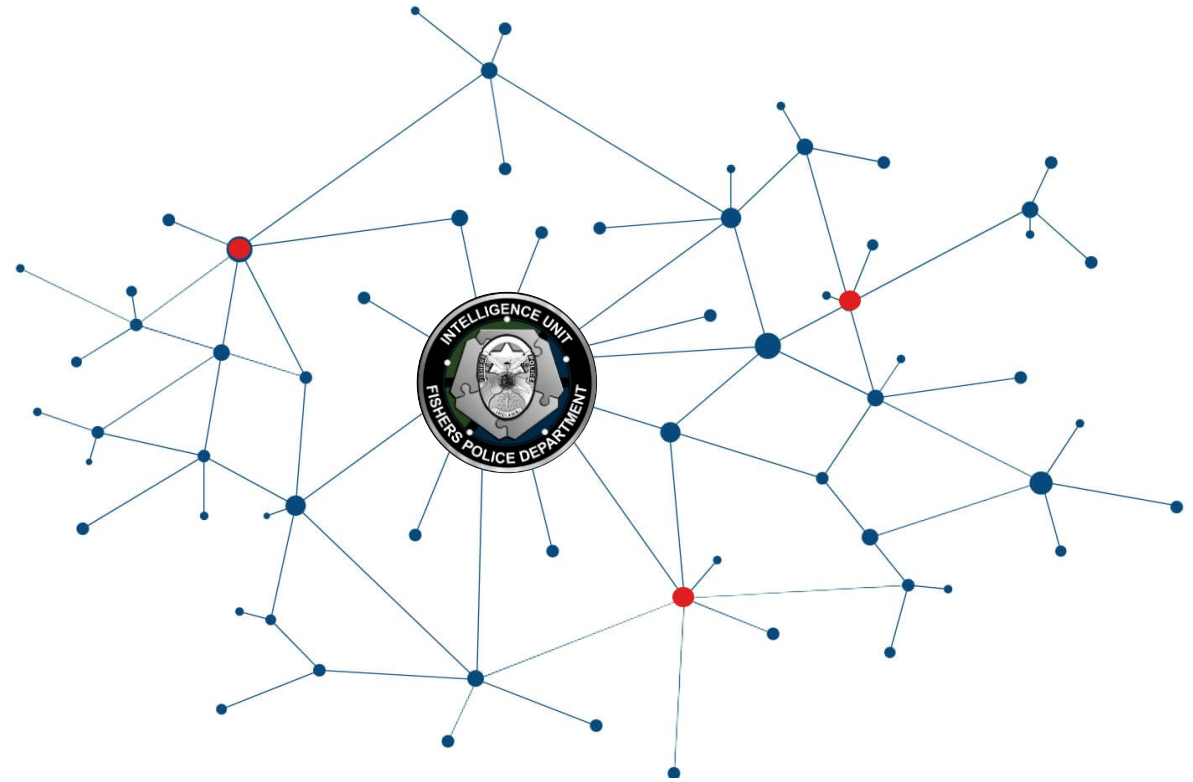
- **Collection – “Fill in the Gaps”**
 - Surveillance
 - Research / database inquiries
 - Contact persons involved
 - Debriefs, interviews
- Lead development
- Investigative Support
- Response recommendations
- Federal integration
- Regional network





FPD Intelligence Liaison Officers

- Intel Liaison Officers (ILO) will be identified in each shift to serve as a point of contact for information sharing
- ILOs will receive the monthly Intel oral brief, access to Intel documents, and be a part of the decision making and analytical process, if available, for major Intel reporting
- ILOs will help provide street-level information, trends, and direction for Intel analysts
- ILOs will be made aware of and recommended for Intel training opportunities





Products and Communications

The Intel Unit will:

- Facilitate the Intelligence Cycle
- Continually monitor sources specific to each Intel Unit Desk's threat streams
- Create and disseminate products to share information and intelligence

INTEL ALERTS

- *Email alert disseminated when a threat may be imminent or time sensitive*

MONTHLY INTEL BRIEF

- *Oral brief for Command / Supervisors / Liaisons. Available by request for Roll Calls, as needed*

INTELLIGENCE BULLETINS & REPORTS

- *Brief bulletin or formal report of a specific intel question or problem, as needed*

ANNUAL THREAT REPORT

- *Overview of the prior year's Threat Desk activity and a forecast for the upcoming year*



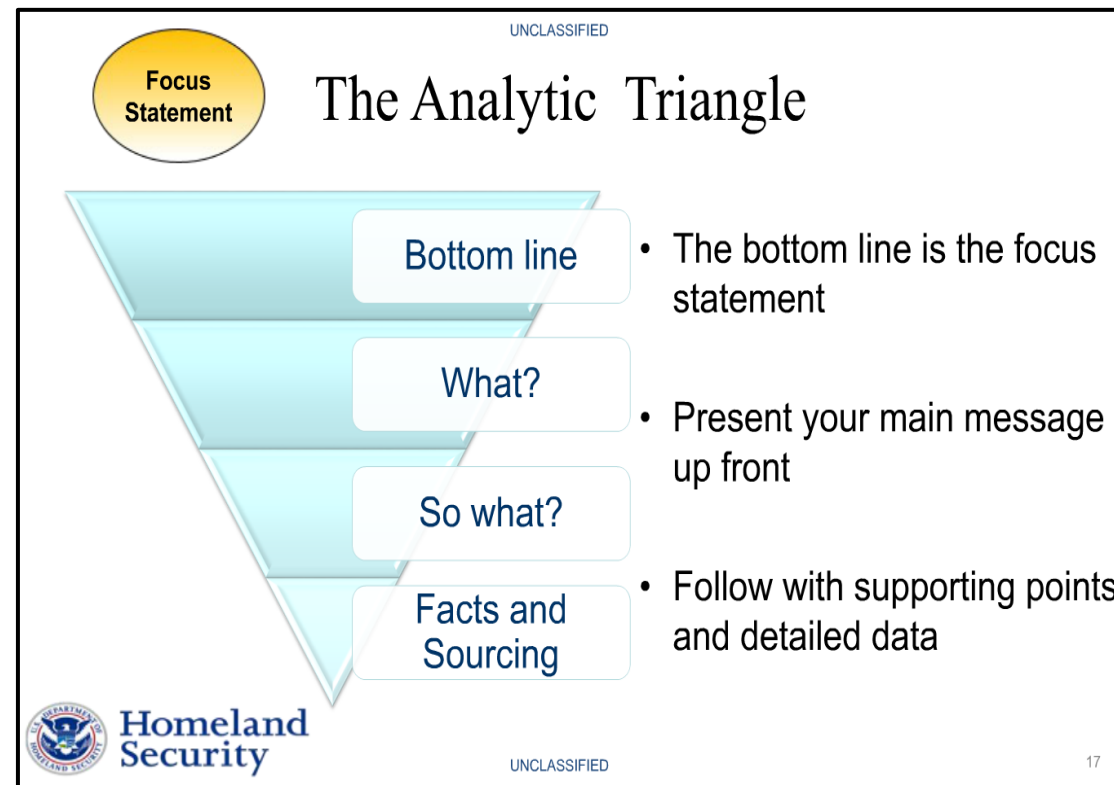
Products and Communications

Output

Judgements, Assessments, Forecasts, Prediction

Words of Estimated Probability (WEPs)

LANGUAGE OF PROBABILITY	ASSOCIATED PROBABILITY
<i>Almost Certain</i>	>%90
<i>Highly Likely</i>	%75 - %85
<i>Likely</i>	%55 - %70
<i>Possible</i>	%40 - %55
<i>Plausible</i>	%25 - %40
<i>Unlikely</i>	%15 - %20
<i>Highly Unlikely</i>	<%10





Intel Alerts

(U//LES) Intel Alert_TFVs_21 Dec 2020

IF Intel, FPD
To PD Sworn -Email
Tue 12/22/2020 7:48 PM

UNCLASSIFIED//LAW ENFORCEMENT SENSITIVE

SYNOPSIS
Last night several thefts from vehicles occurred, which included multiple garage door openers taken. Suspect(s) would then open garage doors and take random property from homes. See Roll Call for case numbers.

SITUATION
Ring/Nest video indicated 2 suspects on foot with flashlights and possibly a vehicle following or parked in the area. The thefts likely occurred between 0100 – 0400 AM. The possible suspect vehicle is a white, 4dr sedan, unknown make/model. The below images are what is currently available.

The below map shows the areas targeted last night:

HANDLING INSTRUCTIONS
This information is for your situational awareness, as this activity is likely to persist over the next week based on trends. Prior similar investigations show this MO occurring with 2 suspects on foot being followed slowly through neighborhoods by a vehicle; if the vehicle flees there may be subjects still out on foot. Contact FPD Intel at fpdintel@fishers.in.us with any information or questions.

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UNCLASSIFIED//LAW ENFORCEMENT SENSITIVE

(U//LES) Intel Alert_Officer Safety_Suspicious Activity at Officer Residence

IF Intel, FPD
To PD Sworn -Email
11/13/2020

You forwarded this message on 12/2/2020 2:01 PM.

UNCLASSIFIED//LAW ENFORCEMENT SENSITIVE

SYNOPSIS
On 13 November around 0245 hours, two unknown males were caught on camera looking into an IPS Police Officer's residence at [redacted]. One of the suspects appeared to be carrying a firearm as they looked through the house windows. It is unknown at this time if the officer was targeted or not. FPD Intel is looking into it and will push out any additional information gathered.

HANDLING INSTRUCTIONS
Information is for officer awareness/safety. Any info can be sent to FPDIntel@fishers.in.us.

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Intel Briefs





Intelligence Bulletins & Reports

UNCLASSIFIED//LAW ENFORCEMENT SENSITIVE

FISHERS POLICE DEPARTMENT
INTELLIGENCE UNIT
4 Municipal Drive
Fishers, Indiana 46038

FPD Product No. IU-2021BU.12
Officer/Analyst ID: 3180

INTELLIGENCE BULLETIN

LARCENY DESK THREAT OF ATM THEFTS 16 November 2021

SYNOPSIS

(U//LES) It is probable organized ATM theft groups from Houston (TX) will target central Indiana over the next few days and may currently be locally conducting surveillance of their next ATM targets. An attempted ATM theft was reported this morning in Evansville with evidence indicating the suspects are from Houston (NF). Prior ATM theft attempts in central Indiana were preceded by attempts in Evansville, including last month when Carmel and Indy were hit with ATM thefts.

SITUATION

Houston crews are known to hit multiple sites around major cities over a few days. They conduct

(U//LES) PROBABLE ATM TARGETS IN FISHERS

(U//LES) Houston ATM theft crews prefer drive-thru ATMs near interstates or major roadways, close to residential areas with possible trucks to steal, and open space around the drive-thru to use the truck to pull perpendicular to the ATM. Intel has assessed that the following banks in Fishers are the most probable to be targeted for ATM thefts based on the above criteria from multiple investigations.

HANDLING INSTRUCTIONS

(U//LES) BOLO for 10-37 activity around banks. When responding to bank alarms, be sure to check exterior ATMs. Contact Det Dan Nelson at (317) 496-2610 for questions or to report suspicious activity.

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FISHERS POLICE DEPARTMENT
INTELLIGENCE UNIT
4 Municipal Drive
Fishers, Indiana 46038

FPD Bulletin No. IU-2021-ND1
Officer/Analyst ID: 3211

INTELLIGENCE BULLETIN

NARCOTICS DESK FENTANYL OVERDOSES FROM COUNTERFEIT PILLS

(U) The FPD Intel Unit Narcotics Desk assesses with high probability that Fishers will continue to see an increase in unassuming users likely overdosing from counterfeit pills containing fentanyl. This assessment is consistent with current nationwide trends and is especially concerning for young adults experimenting with fentanyl and those consuming pills they falsely believe to be legitimate medication from a pharmacy.

(U) This assessment coincides with the launch of DEA's "One Pill Can Kill" Public Awareness Alert, launched September 2021, aiming to educate the public of the dangers of counterfeit pills circulating within U.S. communities. For more information, go to www.DEA.gov/onepill.

(U) The Narcotics Desk actively monitors area drug-related overdoses and has seen recent fatal overdoses of young adults attributed to fentanyl in Fishers. Fishers has also seen an increase in fentanyl-related calls for service, narcotics investigations, and recent large-scale seizures of counterfeit pills with fentanyl.



(U) Pills such as oxycodone (Oxycontin[®], Percocet[®]), hydrocodone (Vicodin[®]), and alprazolam (Xanax[®]) or stimulants like amphetamines (Adderall[®]), are being marketed as legit prescription pills and often sold on social media platforms. Popular apps like Snapchat, Facebook, Instagram, TikTok, Telegram, and Whisper- allow teens to connect with drug dealers across the nation and remain anonymous.

(U) Source: DEA Counterfeit Pills Fact Sheet (pp.)

- Fentanyl is a synthetic opioid about 50x more potent than heroin and 100x more potent than morphine
- 2 of 3 (40%) pills found in US communities contain a deadly dose of fentanyl
- A lethal dose of fentanyl is equivalent to 2 or 3 grams of salt
- Counterfeit pills are intentionally made to look exactly like real ones in size, shape, and color

(U) The drug overdose crisis in the United States is a serious public safety threat with rates reaching the highest level in history. The CDC reported more than 93,000 people died of a drug overdose in the US in 2020.

(U) FPD urges all Fishers' residents to be aware of the dangers of counterfeit pills and to only take medications prescribed by a medical professional and dispensed by a licensed pharmacist. Any teen, young adult, or unassuming buyer purchasing pills from a friend or on social media are at great risk of inadvertently consuming fentanyl and the consequences can be fatal.

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FISHERS POLICE DEPARTMENT
INTELLIGENCE UNIT
4 Municipal Drive
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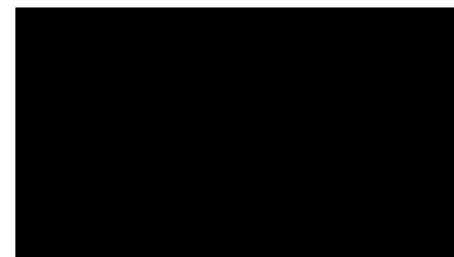
FPD Product No. IU-2021BU.12
Officer/Analyst ID: 3180

INTELLIGENCE REPORT

(U//LES) The Recent Increased Hells Angels Activity of Heavy Recruiting and Expanding Territorial Claims in Central Indiana Likely to Affect Fishers, IN

(U//LES) As other surrounding cities around Indianapolis see increased (Hells Angels Motorcycle Club) HAMC activity, Fishers is likely to as well. Fishers has several local bars that could potentially attract HAMC as well as major highways that already cause increased criminal activity for FPD. This serves to inform FPD about the potential threat from HAMC, to increase their awareness of how crowded central Indiana is becoming with OMGs and to share important officer safety tips when interacting with OMG members as seen in the attached IMPD bulletin.

(U) Key Judgments



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FISHERS POLICE DEPARTMENT
INTELLIGENCE UNIT
4 Municipal Drive
Fishers, Indiana 46038

FPD Product No. IU-2023RPT01
Officer/Analyst ID: 3180

INTELLIGENCE REPORT

LARCENY DESK THREAT OF SOUTH AMERICAN THEFT GROUPS (SATG) v2.0 March 2023

(U) SYNOPSIS

(U//FOUO) Criminal groups from South American countries are being trained to commit burglaries and thefts and enter the U.S. illegally or use tourist visas to travel the country to commit these crimes. The FBI refers to these groups as South American Theft Groups or "SATGs". This activity is a persistent and escalating transnational organized crime trend, with daily SATG reports across the U.S.

(U//FOUO) SATGs are often Chilean or Columbian and enter the U.S. either illegally through the U.S.-Mexican border or with 90-day visa waivers for tourism. These visa waivers do not require as extensive of a background check as regular travel visas, nor do they collect fingerprints. Chile is currently the only South American country on this list of 40 visa-exempt nations.

(U//LES) This version (v2.0) is an update from the June 2022 version of this report and includes information obtained from FPD intelligence collection interviews conducted on September 16 and December 12, 2022 of Columbian SATG burglary suspects, as well as recent case information.

(U) The objective of this Intelligence Report is to provide situational awareness regarding the threat of SATGs in the Fishers area of responsibility (AOR), identify typical tradecraft, and make judgments about their operations to recognize collection opportunities and intelligence gaps.



(U) Source: duke.edu

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Annual Threat Assessment



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(U) LARCENY

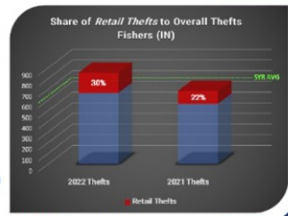
(U) The Larceny Desk proactively monitors, collects, analyzes, and disseminates information and intelligence on current or emerging threats associated with larceny, burglary or robbery in the City of Fishers. The Larceny Desk will aim to serve as a subject matter expert for larceny-related trends in Fishers, as well as relevant regional and national trends. This desk also provides case support, as needed, to any investigations associated with larceny, burglary, or robbery. The primary threat streams the Larceny Desk monitored for intelligence in 2022 were Thefts from Vehicles, Organized Crime, Catalytic Converter Thefts, and Motor Vehicle Thefts.

(U//FOUO) Threat streams are not only determined by command direction or current trends, but also threats for which intelligence is considered an effective strategy. For example, retail thefts comprise a large portion of annual overall thefts in Fishers, including nearly 30% of all thefts in 2022 reported at retailers, with Walmart accounting for about 14% of the overall reported thefts last year; however, intelligence was not considered an effective strategy for these types of thefts.

(U) Economic instability can have an impact on property crime and the national outlook is questionable for 2023. Inflation rates and prices on common goods and fuel have remained high in 2022 and may continue through 2023. These high prices

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LARCENY DESK



(U) Figure 15. Source: NWPS LERMS

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(U) Figure 30. Event Flyer. Source: Social Media

In previous years the Fishers AOR has had car meets organized by local Fishers' groups that occur without incident. In 2022, Fishers had three (3) planned car meets and for the first time one (1) event was organized by Indianapolis-based groups who posed a much higher threat for illegal activity and threats to law enforcement. Coordinated efforts between the FPD Intel Unit, patrol units, and business owners led to these events being thwarted without incident.

FORECAST

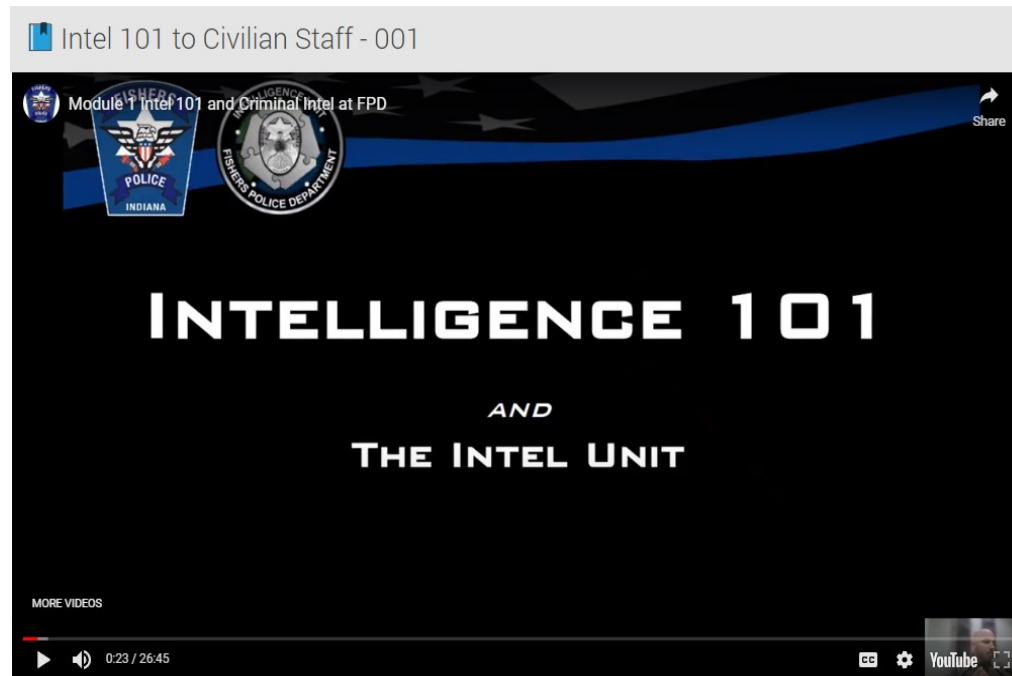
(U) Outlaw Motorcycle Gangs (OMGs)

(U//LES) In 2022, there were multiple Outlaw Motorcycle Gangs (OMGs) events/runs where members would potentially travel through Fishers. These events involved different OMGs/support clubs and ranged from memorial parties to annual runs. The threat of OMGs was majorly heightened by the kill-on-site order the Hells Angels Motorcycle Club (HAMC) issued on the Pagan's Motorcycle Club and this only added to the already increasing rivalries and altercations between OMGs.

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Communications: Introductions and Training



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**FISHERS POLICE DEPARTMENT
INTELLIGENCE UNIT**

4 Municipal Drive
Fishers, Indiana 46038

FPD Product No. 22-12-18JUL
Officer/Analyst ID: 3180

INFORMATION SHEET
FPD INTELLIGENCE UNIT
MISSION | STRUCTURE | CAPABILITIES

(U) The mission of the FPD Intel Unit is to provide timely, accurate and relevant criminal intelligence regarding threats to the City of Fishers and surrounding agencies. This mission equips law enforcement with a decision-making advantage when responding to, investigating, or strategic planning against criminal activity in their area of responsibility (AOR).

(U) The FPD Intel Unit consists of a Lieutenant Intelligence Manager, an Intelligence Detective and 4 civilian Intelligence Analysts (IAs). In addition, each Patrol shift has a designated Intelligence Liaison Officer (ILO) assigned to coordinate collection efforts and serve as a conduit for intelligence at a shift level.

(U) The FPD Intel Unit is structured into 4 areas of emphasis, or "threat desks". The Threat Desks were created from FPD Command Staff direction, as defined in the intelligence cycle, and reflect persistent or emerging threats in the Fishers' AOR that criminal intelligence can be a useful mechanism to combat. Each Threat Desk has multiple areas of focus, or "threat streams", that can change based on command priorities, emerging threats, and/or new info collected by officers.

(U) Current Threat Streams, as of December 2022, are outlined below.

(U//FOUO) FPD Intel Unit Threat Streams

(U//FOUO) The following are current Threat Streams actively monitored by the FPD Intel Unit. These Threat Streams will change as PD directives, trends, and/or officers' observations change. The accuracy and usefulness of intelligence analysis conducted on these threats is largely dependent on information collected and shared by FPD officers and surrounding partner agencies. If you have information, are looking for information, or your department has similar trends regarding any of these Threat Streams, contact FPDIntel@fishers.in.us.

<ul style="list-style-type: none"> (U) LARCENY DESK (U) Theft from Vehicles Trends (U) Organized Crime/Felony Lane Gang, Houston [TX] ATM Theft Crews, South American Theft Groups (SATG)/burglaries (U) Catalytic Converter Thefts (U) Emerging: ATM Tech Robberies, Auto Thefts – Dodge/Jeep SRTs 	<ul style="list-style-type: none"> (U) NARCOTICS DESK (U) Counterfeit Prescription Pills, to include Oxycontin/Fentanyl (U) Drug Type Trends (U) Distribution Methods and Social Media (U) Concealment Methods
<ul style="list-style-type: none"> (U) PUBLIC SAFETY DESK (U) School Threats (U) Threats against Government/Law Enforcement (people or facilities) (U) Special Events: Large events, Civil Unrest (U) Emerging National Threats: OMSG, mass shootings, terrorism 	<ul style="list-style-type: none"> (U) CRIME GUN DESK (U) Threats to Life: Retaliations (U) Illegal Possessions: SVT, Switches (U) Shooting Trends

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Summary

- ✓ Intelligence **IS NOT** the type of information collected or how it is collected, it **IS** how the information is analyzed and the judgments made from it. Intelligence is better characterized by the analytical process and the output
- ✓ The purpose of Criminal Intelligence is to answer questions or bring better clarity to an unknown criminal situation, *not for evidentiary support of an investigation*
- ✓ Officers are critical to the Intelligence Cycle at FPD by providing direction and collecting street-level information to be used in support of prompting or answering Intel questions
- ✓ The Intel Unit has 3 primary roles: (1) Crime Analysis, (2) Investigative Support, and (3) *Intelligence*. Intel at FPD is accomplished through a Threat Stream Strategy with focus on **Larceny, Public Threats, Narcotics and Crime Guns**.



Lessons Learned

- ✓ "I'm going to make him an offer he can't refuse."
- ✓ "You had my curiosity. But now you have my attention."
- ✓ "There's no place like home."
- ✓ "What we've got here is a failure to communicate."
- ✓ "No matter what happens, control the outcome. It's on you."
- ✓ "Stay the course."





Contact Information

IA Marisela Sanchez

SanchezM@fishers.in.us

(317) 794-4399

IA Kyle McFatridge

McFatridgeK@fishers.in.us

(317) 372-1038

Send all communication to the FPD Intel Unit at

FPDIntel@fishers.in.us